Table 1
Continuum of Care Housing Gaps Analysis Chart: City of Atlanta

		Current Inventory	Under Development	Unmet Need/	# of Units in	% of	Providers
		in 2004	in 2004	Gap	Proposal	Unmet Need	
			Ind	lividuals			
Beds	Emergency Shelter	1804	40	153	None	0	None
	Transitional Housing	1269	242	1108	121	11%	Progressive Redevelopment, The Sullivan Center
	Permanent Supportive Housing	558	0	385	189	49%	Jerusalem House, Genesis Shelter, Inc, Travelers Aid, Progressive Redevelopment, Inc.
	Total	3631	282	1646	314	19.1%	
			Individuals	(with childre	n)		•
Emerg	jency Shelter	332	0	0	None	0	
Transitional Housing		652	0	666	121	18%	Progressive Redevelopment, The Sullivan Center
Permanent Supportive Housing		0	0	0	359	N.A.	Jerusalem House, Genesis, Inc, Travelers Aid, Progressive Redevelopment, Inc.
Total		984	0	666		N.A.	

Form HUD 40076 CoC-H page 1

Table 2
Homeless Assistance Priority Needs Within the Atlanta Area

Need or Service	Priority for Indiv.	For Families	Providers Offering These Services that are included in this Proposal	
Emergency shelter	M <sup>1</sup>	M <sup>1, 2</sup>	1 Topesar	
Transitional housing (inc. residential treatment)	М	Н	Genesis Shelter, Progressive Redevelopment, The Sullivan Center, CHRIS Kids	
Permanent supportive housing	Н	L	Jerusalem House, Progressive Redevelopment, Inc. (Hope House), Traveler's Aid,	
Affordable housing	Н	Н	All housing programs are affordable by formerly homeless people.	
Housing/services for youth aged out of foster care	M	NA	CHRIS Kids, East Point Community Action Team	
Mental health care	Н	Н	Referrals	
Substance abuse treatment	Н	Н	Referrals	
Physical health care	M	M	Saint Joseph's Mercy Care Services, Genesis Shelter (Pediatric Clinic)	
Affordable child care	NA	M	Genesis Shelter	
Food/meal programs	H <sup>3</sup>	M <sup>3</sup>		
Local transportation	H <sup>3</sup>	H <sup>3</sup>	Various programs; MARTA station adjacent	
Reunification assistance	M	Н	Various programs	
Move-in financial aid	Н	Н	Various programs	
Other tangibles (shoes, clothes, tools, etc.)	M <sup>3</sup>	M <sup>3</sup>		
Shower/restroom/laundry facilities	$M^3$	M <sup>3</sup>		
Job development/training /readiness	М	М	Samaritan House of Atlanta, various other programs	
Case management	L	Н	Various programs	
Life skills training	L	M	Samaritan House, various other programs	
Aftercare support	M	Н	Various programs	
Housing placement	L	L		

From: Garrityknisely@aol.com

Sent: Wednesday, February 06, 2008 9:39 AM

To: Linda.R.Charest@hud.gov

Cc: lynn\_m.\_morgan@hud.gov; sprott@mcphersonredevelopment.com

**Subject:** (no subject)

**Attachments:** 2-2-08revisedtablesforjack.doc;

EconomicBalanceAddendumtoHUDApplicationJanuary2008.doc;

PublicHearingnarrativeFebruary2008.doc;

overviewofhudapplicationandsummaryoflbas13008.doc; Selection-

RejectionJustificationResponeJanuary2008 redlined.doc

Linda,

Attached are a series of "clarification" summaries and tables that we believe will address the primary questions you and Lynn have concerning the Fort McPherson Homeless Assistance Plan dated September 21, 2007 ("Homeless Assistance Plan"). Included are the following:

# 1. LBA McKinney-Vento Eligibility and Conveyance Structure Overview

Summaries of each of the twelve legally binding agreements submitted with our Homeless Assistance Plan are attached. Each summary describes in detail the homeless population to be served by the proposed homeless assistance project, including ancillary support services to be provided and the conveyance/funding structure established for implementation. Of the twelve LBAs, eleven are designed (or will be adjusted as noted) to exclusively serve "homeless persons" as defined by the McKinney-Vento Act.

# 2. Gaps in the Continuum of Care

The enclosed and supplemented tables 1 and 2 from the City of Atlanta's Consolidated Plan we believe demonstrate conclusively that our Homeless Assistance Plan (i) has been targeted to address the most critical gaps in the City of Atlanta's Continuum of Care, and (ii) will address a significant portion of the shortfalls represented by these "gaps".

#### 3. Balance

We have supplemented the "balance" analysis provided in the Homeless Assistance Plan, addressing in more detail the economic impacts of the closure of Fort McPherson, among other issues.

# 4. Acceptance/Rejection of NOIs

We have provided a detailed summary of the factors that were considered in the acceptance or rejection of each NOI. We note that the accepted NOIs that constitute the Homeless Assistance Plan have the full and enthusiastic support of Atlanta Mayor Shirley Franklin, City Council members representing the McPherson area, community representatives and the Regional Commission on Homelessness. Please note that we will be forwarding to you, in a separate email, detailed evaluation forms for each NOI.

# 5. Public Hearing

As noted in the Homeless Assistance Plan, a pubic hearing was held on the Plan on September 8, 2007. We have provided detailed backup information regarding the extensive public notice for this hearing.

\* \* \* \* \* \*

We recognize that you will need some time to review this supplementary information. In order to assist with this review, we believe it may be helpful to convene a conference call or meeting (we would travel to Washington) with you and Lynn to review the enclosed materials and answer any preliminary questions you may have. We will be in touch with you to discuss potential dates for this call or meeting.

We are also concerned that the current 90 day extension (which ends on February 20, 2008) may not give us enough time to conclude our discussions, and would suggest consideration be given to requesting an additional extension of time from OEA. We are confident OEA would be supportive of such a request.

We recognize that you are currently reviewing a great deal of material from other base closure communities, and appreciate your time and effort regarding Fort McPherson.

Jack Sprott, Executive Director of the

McPherson Planning Local RedevelopmentAuthority

DavidKnisely, Counsel

RE: Fort McPherson Revised LBAs

Linda and Lynn,

Attached for your review are eight LBA drafts that we have revised (revisions redlined) for your review. Please note the following:

- 1. The state legislation creating the Fort McPherson implementation LRA, which has the requisite authority to enter into the LBAs, has been approved by the Georgia General Assembly and will be signed by the Governor within the next two weeks. Our plan has been to appoint the Board and actually make the implementing LRA functional by the end of this year, allowing the McPherson Planning Local Redevelopment Authority to complete certain planning activities and work through the logistics of dissolving the existing (planning) LRA and setting up the (State of Georgia) Implementation LRA over the next six months. Would this timetable delay your ability to approve our Application?
- 2. We have eliminated the following LBAs from our Application based on the fact that the proposals will not exclusively serve "homeless persons" as defined by the McKinney-Vento Act:
  - a. Chris Kids (16 units)
  - b. PRI Mixed Use Project (10 acres, 15 units designated for the homeless)
  - c. EP-CAT (7 units)
  - d. Sullivan Center (10 units, office space)
- 3. In consideration of the elimination of the above projects from our Application, and in consultation with homeless providers serving only the homeless, we have added a total of sixteen permanent units and sixteen transitional units to "qualifying" projects", as follows:
  - a. Genesis Scattered 66 Unit Site Project 4 permanent units added
  - b. Travelers Aid 75 Unit Scattered Site Project 6 permanent units and 16 transitional units added
  - c. Jerusalem House 33 Unit Project 6 permanent units added

Although the net result of the above actions is a reduction of sixteen units from our Application, the thirty-two added units will meet all qualifying criteria and will be delivered by experienced and capable homeless providers.

- 4. As noted above, we have attached the following revised and redlined LBAs for your review:
  - 1. Travelers Aid (81 permanent units, 16 transitional units)

- 2. Travelers Aid/Samaritan House (support space and transitional housing)
- 3. Genesis Shelter (70 units)
- 4. Genesis Shelter (Child Care Center)
- 5. Saint Joseph's/CAPN (Medical Services)
- 6. Jerusalem House (39 units)
- 7. PRI (80 units)
- 8. PRI (125 off-site units)
- 5. Regarding the Saint Joseph's/CAPN LBA, the provider has agreed to pursue a public benefit conveyance through HHS for the identified building. We will certainly assist Saint Joseph's/CAPN in the qualification process, and would appreciate your assistance as well. A successful PBC transfer will allow the providers to expand planned services beyond homeless persons, on an as needed basis. Notwithstanding the above, we would like to keep the Saint Joseph's/CAPN proposal in our Application (serving only the homeless) pending approval by HHS of the PBC request.
- 6. Regarding attachments, we will prepare and forward to you draft deed forms and a draft escrow agreement where called for. Keep in mind, these transfers will not occur until closure of Fort McPherson in 2011.

We appreciate you assistance with our Application and look forward to resolving these final issues. Please let us know if you need any additional information.

Jack

# McPherson Planning Local Redevelopment Authority Overview of HUD Application and Summary of LBA's February 6, 2008

The September 21 HUD Application from the McPherson Planning Local Redevelopment Authority (the "MPLRA") proposes the allocation of 314 units (existing and to be constructed) of inclusive community housing that would serve 547 homeless individuals and families and 32,911 square feet of office, clinic and supportive services space that will be utilized to support the needs of the homeless, as follows:

EP-CAT: Office/storage within assigned housing space: 1,200 s.f.

Genesis: Child Care Center area: 7,616 s.f.

Samaritan House: Office and residential space: 11,643 s.f.

St. Joseph/CAPN: Clinic Space: 7,452 s.f.

Sullivan Center Office and Support Space within PRI project: 5,000 s.f.

32,911 s.f.

Genesis' Child Care transfer includes 10,000 s.f. of outdoor play area.

Sullivan Center space also includes 10 units of residential space within the PRI

Hope House II project.

The needs being addressed are supportive/transitional housing, clinic services and office space for supportive services. Set forth below is a summary of "legally binding agreements" implementing the provision of these housing units and supportive services. Each summary highlights the homeless population being served and the property transfer structure being proposed.

A. Progressive Redevelopment, Inc. ("PRI"), 125 dormitory style efficiency and one bedroom units to be constructed in the City of Atlanta, but not on Fort McPherson ("Off-Site Units").

## 1. Homeless Population to be Served

The Off-Site Units to be constructed will be dormitory style housing consisting of efficiency and one bedroom units serving exclusively "homeless persons" as defined by the McKinney-Vento Act. The target population will be "homeless persons" (i) with an income at or below 30% of the area median income as defined by HUD, and (ii) diagnosed with one or more special needs, such as a severe and prolonged mental illness, developmental disability and/or chronic chemical dependence issues. All potential homeless recipients of these units will be evaluated by PRI or a designated management agent to determine if she/he meets income and other eligibility requirements. PRI will also run a standard credit, employment, rental and criminal background check, **however** selection will not be based solely on traditional property management standards. Potential recipients will also be interviewed by PRI to determine whether or not the recipient is able to live independently and PRI will assess issues such as active substance abuse and other characteristics that would indicate the ability of the person to be a successful member of the community. Potential recipients will also need to have written verification from a physician confirming their diagnosis and their ability to live independently.

PRI will use CaringWorks, Inc., its non-profit affiliate, to provide and coordinate tenant services for selected tenants of the Off-Site Units. Working in

cooperation with local and area providers, CaringWorks will implement a comprehensive program of supportive services for these tenants. These services will be tailored to the specific needs of the tenants, and will include all or some of the following:

- Case Management
- Addiction interventions and support
- Individual counseling and referral
- Referrals for vocational and job training
- Credit Counseling, money management and other life skills training
- Benefits advocacy, as appropriate
- Social and recreational activities

## 2. Property Transfer/Funding Structure

As authorized by 32 CFR 176.35 (a)(3), funding in the amount of \$9.5 million dollars ("Homeless Accommodation Amount") will be provided to PRI for the construction of the Off-Site Units. The source of the funding will be from the proceeds of the sale of an agreed upon portion of Fort McPherson by the Army, said proceeds to be paid by the purchaser of the property at sale. Pursuant to the terms of a development agreement between the purchaser at sale and the MPLRA or its successor ("LRA"), the terms of which will be approved by the Army, as a condition of completing the above-referenced sale, the purchaser will be required, at the same time the purchase price is advanced to the Army, to pay the Homeless Accommodation Amount into escrow. The escrow will be governed by an escrow agreement ("Escrow Agreement")

between the LRA and PRI. The Escrow Agreement will require the Homeless Accommodation Amount to be used exclusively for the construction of the Off-Site Units. As required by 32 CFR 176.45 (d), the LRA will oversee the use of the Homeless Accommodation Amount by PRI for this purpose.

B. Progressive Redevelopment, Inc. ("PRI"), 80 units of housing (single, double and multiple occupancy dormitory style rooms), office and supportive service space, to be provided in Buildings 170 and 171 on Fort McPherson ("Hope House II").

# 1. Homeless Population to be Served

The residential units at Hope House II will be transitional housing servicing exclusively "homeless persons" as defined by the McKinney-Vento Act. The target population will be homeless adult males suffering from substance abuse. All potential recipients of these units will be evaluated by PRI or a designated management agent to determine if she/he meets income and other eligibility requirements. PRI will also run a standard credit, employment, rental and criminal background check, *however selection will not be based solely on traditional property management standards*. Potential recipients will also be interviewed by PRI to determine whether or not the recipient is able to live independently and PRI will assess issues such as active substance abuse and other characteristics that would indicate the ability of the person to be a successful member of the community. Potential recipients will also need to have written verification from a physician confirming their diagnosis and their ability to live independently.

PRI will use CaringWorks, Inc., its non-profit affiliate, to provide and coordinate tenant services for selected tenants of the Off-Site Units. Working in cooperation with local and area providers, CaringWorks will implement a comprehensive program of supportive services for these tenants. These services will be tailored to the specific needs of the tenants, and will include all or some of the following:

- Case Management
- Addiction interventions and support
- Individual counseling and referral
- Referrals for vocational and job training
- Credit Counseling, money management and other life skills training
- Benefits advocacy, as appropriate
- Social and recreational activities

# 2. Property Transfer Structure

The Army will transfer Buildings 170 and 171 at no cost to the MP LRA or its successor ("LRA"), by quitclaim deed, and the LRA will transfer Buildings 170 and 171 by quitclaim deed (with reversionary rights reserved) to PRI at no cost. As required by 32 CFR 176.45 (d), the LRA will oversee the use of Buildings 170 and 171 for the purposes stated above.

- C. Progressive Redevelopment, Inc. ("PRI"), 150 unit apartment building("Apartment Building") to be constructed on Fort McPherson.
  - 1. Homeless Population to be Served

A total of 15 of the 150 units will exclusively serve the "homeless persons" as defined by the McKinney-Vento Act. The target population will be homeless single mothers and their children. All potential homeless recipients of this units will be evaluated by PRI or designated management agent to determine if she meets income and other eligibility requirements. PRI will also run a standard credit, employment, rental and criminal background check, *however selection will not be based solely on traditional property management standards*. Potential recipients will also be interviewed by PRI to determine whether or not the recipient is able to live independently and PRI will assess issues such as active substance abuse and other characteristics that would indicate the ability of the person to be a successful member of the community.

PRI will use CaringWorks, Inc., its non-profit affiliate, to provide and coordinate tenant services for selected tenants of the Off-Site Units. Working in cooperation with local and area providers, CaringWorks will implement a comprehensive program of supportive services for these tenants. These services will be tailored to the specific needs of the tenants, and will include all or some of the following:

- Case Management
- Addiction interventions and support
- Individual counseling and referral
- Referrals for vocational and job training
- Credit Counseling, money management and other life skills training
- Benefits advocacy, as appropriate

Social and recreational activities

## 2. Property Transfer Structure

Pursuant to the terms of a development agreement between the purchaser at sale and the MPLRA or its successor ("LRA"), the terms of which will be approved by the Army, as a condition of the sale by the Army of an agreed upon portion of Fort McPherson, and in furtherance of the implementation of the Fort McPherson Redevelopment Plan, as well as the Fort McPherson Homeless Assistance Plan, the successful purchaser will be required to convey 10 acres of the land purchased from the Army ("10 Acre Parcel") at a location designated by the LRA, to the LRA at no cost. The LRA will convey the 10 Acre Parcel to PRI by quitclaim deed (with reversionary rights reserved) at no cost, and PRI will construct and operate the Apartment Building on the 10 Acre Parcel. We believe this conveyance structure is in compliance with applicable base closure law and regulations because (i) the Army will be conveying the 10 Acre Parcel to the purchaser under public sale authority (as opposed to a direct conveyance to the LRA or a homeless provider), as a part of a larger parcel, and the purchaser will thereafter convey the 10 Acre Parcel to the LRA, for conveyance by the LRA to PRI. We recognize, in this regard, that only the 15 units to be set aside for use by the homeless will be considered by HUD as contributing to the homeless accommodation to be provided at Fort McPherson by the LRA.

D. Genesis Shelter, Inc. ("Genesis"), 66 scattered-site family units to be provided through a combination of the renovation of existing units

(Buildings 506-510, 524-529, 533-538, and 601-605) ("Existing Units") and the construction of new units ("New Units") on Fort McPherson.

# 1. Homeless Population to be Served

The Existing Units and New Units will exclusively serve homeless families with newborn or very young children who meet the McKinney-Vento definition of "homeless persons". The homeless recipients of these units will be selected through referrals from community agencies and hospitals. The only selection requirements are that the family is homeless, with a newborn or very young child, age 3 years or younger. Support services to be provided will include parenting classes, job readiness, money management skills, classes, home economics, life skills training programs, counseling services and child care.

## 2. Property Transfer Structure

# a. Existing Units

The Existing Units will be transferred by the Army at no cost to the MPLRA, or its successor ("LRA"), by quitclaim deed, and the LRA will transfer the Existing Units by quitclaim deed (with reversionary rights reserved) to Genesis at no cost.

#### b. New Units

Pursuant to the terms of a development agreement between the purchaser at sale and the LRA, the terms of which will be approved by the Army, as a condition of the sale by the Army of an agreed upon portion of Fort McPherson, the purchaser from the Army at sale will be required to construct the New Units at locations designated by the LRA. The purchaser and not the Army,

will convey the New Units to the LRA at no cost, and the LRA will convey the New Units by quitclaim deed (with reversionary rights reserved) to Genesis at no cost.

- c. Prior to the conveyance of the Existing Units as outlined above, the LRA retains the right to replace all or any portion of the Existing Units with New Units. As required by 32 CFR 176.45 (d), the LRA will oversee the use of the Existing Units and New Units for the purposes stated above.
- E. Genesis Shelter, Inc. ("Genesis"), child care center in Building 514 and adjacent outdoor space on Fort McPherson ("Child Care Center").

# 1. Homeless Population to be Served

The children of the homeless families living at the Existing Units and New Units described in Section D. above will receive free childcare services through the Genesis Child Development Center. The population served will be homeless children living at the New and Existing Units, children of recently departed families (as they seek outside childcare), and low-income community children (as space permits). All children receiving childcare services at the Child Care Center will be selected based on their parents' selection as a resident of the New and Existing Units; therefore each of those children will fit the McKinney-Vento definition of "homeless persons". The remaining children served will be low-income community children and recently homeless children whose parents have graduated from the Genesis transitional housing program, if permissible under base closure regulations. If this is not permissible, the Child Care Center will be used to serve only children of residents of the New and Existing Units.

# 2. Property Transfer Structure

The Army will transfer the Child Care Center at no cost to the MPLRA or its successor ("LRA"), by quitclaim deed, and the LRA will transfer the Child Care Center by quitclaim deed (with reversionary rights reserved) to Genesis at nocost. As required by 32 CFR 176.45 (d), the LRA will oversee the use of the Child Care Center for the purposes stated above.

F. Samaritan House/Traveler's Aid ("Samaritan House"), support space for employment training and transitional housing in Building 168 on Fort McPherson.

# 1. Homeless Population to be Served

Support services to be provided by Samaritan House at Building

168 will be available only to "homeless persons" as defined by the McKinney
Vento Act. Samaritan House will provide employment readiness services,
including life-skills workshops, community voice mail, showers, clothing
resources, meals, case management, transportation assistance, etc. Qualifying
homeless persons will be required to participate in orientation and a formal Intake
program, requiring documentation that verifies their homelessness status, along
with their referral letter from a partner of Samaritan House.

## 2. Property Transfer Structure

The Army will transfer Building 168 at no cost to the MPLRA, or its successor ("LRA"), and the LRA will transfer Building 168 by quitclaim deed (with reversionary rights reserved) to Samaritan House (in trust) at no cost. As

required by 32 CRF 176.45 (d), the LRA will oversee the use of Building 168 for the purposes stated above.

G. Community Advanced Practice Nurses, Saint Joseph's Mercy Care Services ("CAPN"), support space for medical and dental care in Building 167 on Fort McPherson.

## 1. Homeless Population to be Served

Mercy Care's proposal is strictly to provide primary care services to clients who meet the McKinney-Vento definition of "homeless persons." This determination will be made based on obtaining information from the client on their affiliation with a qualifying homeless provider agency. Currently that is done through referral letters from the agency identifying the clients affiliation along with the length of time the client has been associated with the agency. If allowed, Mercy Care desires to provide services to clients who will be participating in other programs at Fort McPherson. Currently Mercy Care's federal funding is received through BPHC/HRSA and the definition of homelessness is somewhat broader than the HUD definition. If the requirement is to only serve homeless persons as defined by McKinney-Vento, then Mercy Care will serve only that population and build a process into their application system to document the homeless status.

## 2. Property Transfer Structure

The Army will transfer Building 167 at no cost to the MPLRA, or its successor ("LRA"), and the LRA will transfer Building 167 by quitclaim deed (with reversionary rights reserved) to CAPN (in trust) at no cost. As required by 32

CFR 176.45 (d), the LRA will oversee the use of Building 167 for the purposes stated above.

## H. Travelers Aid of Metropolitan Atlanta ("Travelers Aid")

75 scattered-site family units to be provided through a combination of the renovation of existing buildings (Buildings 506-510, 524-529, 533-538 and 601-605) ("Existing Units") and the construction of new units ("New Units") on Fort McPherson.

## 1. Homeless Population to be Served

The Existing Units and the New Units will exclusively serve homeless families which meet the McKinney-Vento definition of "homeless persons". The Existing Units and the New Units will exclusively serve a population that meets the McKinney-Vento definition of "homeless persons". This includes individuals who lack a fixed, regular and adequate nighttime residence. It also includes individuals who have a primary nighttime residence that is a supervised shelter designed to provide temporary living accommodations, an institution that provides a temporary residence for persons intended to be institutionalized, or a public or private place not designed for, or ordinarily used as, a regular sleeping accommodation for human beings. The homeless recipients of these Units will be selected based upon the eligibility requirements of Travelers Aid's funders that will provide resources for case management and client support services. These funders include, but are not limited to, the City of Atlanta, Fulton County, United Way of Metropolitan Atlanta, the Georgia Department of Community Affairs, and the U.S. Department of

Housing and Urban Development. The support services that will be provided for the homeless recipients may include case management, transportation, food, clothing, furniture and housewares, childcare, utility assistance, life skills training, employment counseling, and referrals to other service providers for mental/physical health and substance abuse treatment.

## 2. Property Transfer Structure

## a. Existing Units

The Existing Units will be transferred by the Army at no cost to the MPLRA, or its successor ("LRA"), by quitclaim deed, and the LRA will transfer the Existing Units by quitclaim deed (with reversionary rights reserved) to Travelers Aid at no cost.

#### b. New Units

Pursuant to the terms of a development agreement between the purchaser at sale and the LRA, the terms of which will be approved by the Army, as a condition of the sale by the Army of an agreed upon portion of Fort McPherson, the purchaser will be required to construct the New Units at locations designated by the LRA. The purchaser will convey the New Units to the LRA at no cost, and the LRA will convey the New Units by quitclaim deed (with reversionary rights reserved) to Travelers Aid at no cost.

c. Prior to the conveyance of the Existing Units as outlined above, the LRA retains the right to replace all or any portion of the Existing Units with New Units. As required by 32 CFR 176.45 (d), the LRA will oversee the use of the Existing Units and New Units for the purposes stated above.

# I. The Sullivan Center ("Sullivan Center")

10 units of dormitory-style housing and 5,000 square feet of office and supportive services space, Building 170 or Building 171 at Fort McPherson.

## 1. Homeless Population to be Served

In accordance with the original Stuart-McKinney definition of homelessness, The Sullivan Center serves 75-100 persons a month who are in danger of losing their homes. By assisting clients who presumably have fixed, regular, and adequate nighttime residence, we work toward the goal of homeless prevention by working to keep clients in their homes.

Additionally, they serve people who are working and have temporary needs due to a loss of income through no fault of their own (i.e.: reduced hours, loss of jobs, unexpected expenses, recently unemployed, etc.). They also serve those waiting for disability benefits or general relief.

The second population they are attempting to serve is ten males recently released from jail and/or prison. The Sullivan Center would set up a residential facility for these participants. When this population is referred by the jail or prison personnel, they will receive assistance for successful re-entry into society by teaching basic life skills such as money management, nutrition, anger management, conflict resolution, etc. The participants must agree to a six month to one year program with the goal of obtaining gainful employment.

## 2. Property Transfer Structure

See Section B above. PRI has agreed to lease to Sullivan Center sufficient space in Building 170 or Building 171 to provide the units and office

space as outlined above. Pursuant to 32 CFR 176.45 (d), the MPLRA or its successor, will oversee the provision of the housing and services as outlined above.

## J. Chris Kids, Inc.

16 single family units, Buildings 409 and 410 on Fort McPherson.

## 1. Homeless Population to be Served

CHRIS Kids will serve young adults with mental illness whose primary nighttime residence is a temporary housing facility for youth in state custody. Prospective residents are referred by a network of public agencies, private non-profits, faith providers and self-referrals. Resident selection includes a diagnostic assessment that verifies the client's need for mental health treatment and a commitment to address any substance abuse treatment needs. Supportive services will be provided to all clients to treat mental illness as diagnosed. Clients who also have addiction will be served.

## 2. Property Transfer Structure

The Army will lease Building 409 and 410 to the MPLRA, or its successor ("LRA"), at no cost and the LRA will sublease Buildings 409 and 410 to Chris Kids. Pursuant to an agreement between the LRA and the State of Georgia, prior to the conveyance by the Army to the LRA of Buildings 409 and 410, and other property adjacent to thereto through an Economic Development Conveyance, the State of Georgia will provide to Chris Kids at no cost comparable units in the City of Atlanta, or equivalent funding to acquire such units. Pursuant to 32 CFR 176.45 (d), the LRA will oversee the use of Buildings

409 and 410 and/or the equivalent units or funding for the purposes set forth above.

## K. East Point Community Action Team, Inc. ("EP-CAT")

7 single family housing units, 1347-1383 Bartow, on Fort McPherson.

## 1. Homeless Population to be Served

EP-CAT's proposal is strictly to serve homeless youth who are aging out of State of Georgia custody and have no other housing alternatives available. The population to be served will meet the McKinney-Vento definition of "homeless persons". This determination will be made based on obtaining referral information from its partner agencies, Covenant House, Fulton County Department of Family and Children Services, the Department of Juvenile Justice and the client on his/her affiliation with a qualifying homeless agency. EP-CAT will build a process into their application system to document the homeless status of the youth to be served. Supportive services will include but, not be limited to, case management, workforce development, education, life skills training, mentorship, counseling and financial literacy programs.

#### 2. Property Transfer Structure

The Army will transfer 1347-1383 Bartow at no cost to the MPLRA, or its successor ("LRA") by quitclaim deed, and the LRA will transfer 1347-1383 Bartow by quitclaim deed (with a reservation of reversionary rights) to EP-CAT. Pursuant to 32 CFR 176.45 (d), the LRA will oversee the use of 1347-1383 Bartow for the purposes outlined above.

#### L. Jerusalem House

33 housing units to be provided through a combination of the renovation of existing units (Buildings 506-510, Buildings 524-529, Buildings 533-538, Buildings 601-605) ("Existing Units") and the construction of new units ("New Units") on Fort McPherson.

# 1. Homeless Population to be Served

The Existing Units and New Units will exclusively serve homeless individuals and families who meet the McKinney-Vento definition of "homeless persons". The homeless recipients of these units will be selected through Living Room Inc., a non-profit AIDS service organization which provides housing placement for persons with HIV/AIDS. Living Room accepts and processes applications for these individuals. The completed applications of qualified individuals, who meet the McKinney-Vento definition of homelessness, are then submitted to the Jerusalem House Admissions Committee for final selection before admission to the program. The Admissions Committee is comprised of community volunteers, health care and HIV/AIDS providers and chaired by a Jerusalem House board director.

Jerusalem House maintains written collaborative agreements with 17 agencies to provide supportive services to its residents. All Jerusalem House residents are required to complete an individualized service plan (ISP). The services provided by these collaborative partners assist our residents in accomplishing the goals set in their ISP. The following services are provided through our collaborative partnerships: mental health care, medical services, substance abuse counseling, HIV/AIDS education, nutritional services,

counseling/case management, childcare and social services. Jerusalem House will establish new collaborative partnerships as needed to serve individuals in the McPherson units.

## 2. Property Transfer Structure

## a. Existing Units

The Existing Units will be transferred by the Army at no cost to the MPLRA, or its successor ("LRA"), by quitclaim deed, and the LRA will transfer the Existing Units by quitclaim deed (with reversionary rights reserved) to Jerusalem House at no cost.

#### b. New Units

Pursuant to the terms of a development agreement between the purchaser at sale and the LRA, the terms of which will be approved by the Army, as a condition of the sale by the Army of an agreed upon portion of Fort McPherson, the purchaser from the Army at sale will be required to construct the New Units at locations designated by the LRA. The purchaser and not the Army, will convey the New Units to the LRA at no cost, and the LRA will convey the New Units by quitclaim deed (with reversionary rights reserved) to Jerusalem House at no cost.

c. Prior to the conveyance of the Existing Units as outlined above, the LRA retains the right to replace all or any portion of the Existing Units with New Units. As required by 32 CFR 176.45 (d), the LRA will oversee the use of the Existing Units and New Units for the purposes stated above.

#### MCPHERSON PLANNING LOCAL REDEVELOPMENT AUTHORITY

#### PUBLIC HEARING

September 8, 2007 William M. Finch Elementary 1114 Avon Avenue SW Atlanta, Georgia 30311

For a general understanding of the Community Outreach Process conducted by the McPherson Planning LRA in Atlanta, refer to pages 11 through 16 of the "Fort McPherson Outreach and Land Use Plan: Appendix." The section entitled "Public Information Materials" outlines the process that the MPLRA used to advertise and announce public meetings. The section states:

"Flyers announcing meeting opportunities were developed and widely distributed to City of Atlanta and East Point residents in the communities surrounding Fort McPherson. A newsletter was created to provide an overview of the project and present the reuse concepts under consideration. Flyers and newsletters were mailed, hand-delivered, and distributed at churches, libraries, schools, local colleges and the YMCA. Flyers and the newsletter were also posted on the study website. . . . From sign-in sheets, existing mailing lists and other points of contact, the project team developed a project mailing list of over 12,000 names in the Cities of Atlanta and East Point."

This mailing list was used, in conjunction with other print and electronic media, to announce public events and distribute public information materials.

"Newspaper advertisements and press releases were distributed to media outlets such as the Atlanta Journal Constitution, South Fulton Neighbor, and the Fulton County Daily Report in advance of every public meeting."

The "Fort McPherson Outreach and Land Use Plan" was printed in advance of the September 8 public hearing in order to distribute approximately 50 original copies to the participants. An identical process was used to advertise and announce the September 8 public hearing. A legal notice was placed in the Atlanta Journal Constitution on September 2 and September 6 of 2007. This announcement stated, in part:

## **PUBLIC NOTICE**

The McPherson Planning Local Redevelopment Authority (MPLRA) will hold a public hearing on Saturday, September 8, 2007 from 10:00 a.m. to noon at William M. Finch Elementary School, 1114 Avon Avenue SW, Atlanta, Georgia to receive public input on its HUD Application.

This HUD Application document contains:

- a. The Reuse Plan that the U. S. Army will defer to in order to determine the disposition of the Fort McPherson property along with other decisions.
- b. The Homeless Assistance Submission that provides all information regarding the transfer of certain properties to homeless assistance providers, including the legally binding agreements between the individual homeless service providers and the MPLRA.

The public hearing will also address the balance between economic development and the homeless service provider occupancy.

A compact disc (CD) containing the draft Reuse Plan and HUD Application documents is available at no cost and may be obtained at the offices of the MPLRA, 86 Pryor Street, third floor, Atlanta, Georgia. These documents have also been posted to the MPLRA website at mcphersonredeveloplment.com.

In addition to an email "blast" to our database of email addresses and the AJC Notice, the MPLRA published an August newsletter containing a summary of all important facts, including a summary of the Homeless Assistance Joint Recommendation, and the announcement of the September 8, 2007 public hearing. Fourteen thousand newsletters were printed and mailed to residents of the Cities of Atlanta and East Point in late August. The newsletter is attached in the HUD Application.

The AJC reported on the meeting in a Sunday, September 9, 2007 column by David Pendered saying that the "redevelopment plan at fort likely to receive local approval" and outlined our plan to "provide housing for the homeless."

A transcript of the entire public hearing is included in the HUD Application as Attachment 9d.

Table 1
Continuum of Care Housing Gaps Analysis Chart: City of Atlanta

	Current Inventory in 2004	Under Development in 2004	Unmet Need/ Gap	# of Units in Proposal	% of Unmet Need	Providers
		Ind	lividuals			•
Emergency Shelter	1804	40	153	None	0	None
Transitional Housing	1269	242	1108	205	18.5%	Progressive Redevelopment
Permanent Supportive Housing	558	0	385	174	45%	Jerusalem House, Genesis Shelter, Inc, Travelers Aid
Total	3631	282	1646	379	23%	
	Shelter Transitional Housing Permanent Supportive Housing	in 2004  Emergency 1804 Shelter  Transitional 1269 Housing Permanent 558 Supportive Housing	in 2004         in 2004           Ind           Emergency Shelter         1804         40           Transitional Housing         1269         242           Permanent Supportive Housing         558         0	in 2004         in 2004         Gap           Individuals           Emergency Shelter         1804         40         153           Transitional Housing         1269         242         1108           Permanent Supportive Housing         558         0         385	In 2004   In 2004   Gap   Proposal	In 2004   In 2004   Gap   Proposal   Unmet Need

Form HUD 40076 CoC-H page 1

Table 2
Homeless Assistance Priority Needs Within the Atlanta Area

Need or Service	Priority for Indiv.	For Families	Providers Offering These Services that are included in this Proposal	
Emergency shelter	M <sup>1</sup>	M <sup>1, 2</sup>		
Transitional housing (inc. residential treatment)	M	Н	Progressive Redevelopment	
Permanent supportive housing	Н	L	Jerusalem House, Traveler's Aid and Genesis Shelter	
Affordable housing	Н	Н	All housing programs are affordable by formerly homeless people.	
Housing/services for youth aged out of foster care	М	NA		
Mental health care	Н	Н	Referrals	
Substance abuse treatment	Н	Н	Referrals	
Physical health care	М	М	Saint Joseph's Mercy Care Services, Community Advanced Practice Nurses	
Affordable child care	NA	M	Genesis Shelter	
Food/meal programs	H <sup>3</sup>	M <sup>3</sup>		
Local transportation	H <sup>3</sup>	H <sup>3</sup>	Various programs; MARTA station adjacent	
Reunification assistance	M	Н	Various programs	
Move-in financial aid	Н	Н	Various programs	
Other tangibles (shoes, clothes, tools, etc.)	M <sup>3</sup>	M <sup>3</sup>		
Shower/restroom/laundry facilities	$M^3$	M <sup>3</sup>		
Job development/training /readiness	M	М	Samaritan House of Atlanta, various other programs	
Case management	L	Н	Various programs	
Life skills training	L	M	Samaritan House, various other programs	
Aftercare support	M	Н	Various programs	
Housing placement	L	L		

# McPherson Planning Local Redevelopment Authority Selection – Rejection Justification February 6, 2008

The following thirteen (13) Notice of Interest participants were NOT selected or for specified reasons were NOT recommended for participation in the homeless assistance plan. Please note that the rating of each provider was done on a scale of 1 through 3. These ratings reflect the following findings:

Group 1: Organizations whose NOI did not provide clear evidence of the capacity to implement the services proposed.

Group 2: Organizations whose NOI provided evidence of the capacity to implement the services in partnership with Group 3 providers but did not provide evidence of the capacity to provide or secure capital to implement the proposed services.

Group 3: Organizations whose NOI provided clear evidence of the capacity to implement the services proposed and to provide or secure the capital and operating resources needed to deliver the programs proposed in the NOI.

Groups 2 and 3 were invited to continue their participation.

## Arch Way Housing Program, Inc.

The Homeless Service Provider ('HSP") Evaluation for Archway Housing indicated that it was in alignment with emergent community priorities in regard to transitional housing and permanent supportive housing and provided evidence of its collaborative capacity. However, provided no evidence of a proven track record for serving the homeless and proposed serving a subpopulation with which they currently have no experience (children and single women). They did not show evidence of the capacity to generate the resources and revenues outlined in the program financials. Based on discussions Arch Way Housing no evidence of a realistic plan that would be financially feasible was offered. Archway was selected for Group 1 that includes organizations whose Notice of Interest ('NOI") did not provide clear evidence of the capacity to implement the services proposed.

Atlanta Training Opportunities and Ultimate Careers for the Homeless, Inc.

The Homeless Service Provider ('HSP") Evaluation for Atlanta "TOUCH" indicated a track record that was in alignment with an emergent community priority in regard to transitional housing but little or no evidence was provided to determine financial, program or collaborative capacity. No evidence of need, physical requirements, financial plan, organization or time assessment was provided. Atlanta TOUCH did not demonstrate the capacity to develop the type of resources needed for the proposed program. This NOI presented general information about Aunt Virginia's House, a one-year-old transitional housing program offered by Atlanta TOUCH. While it expresses a desire to expand transitional housing (#34) program capacity, the 3-page NOI did not include a specific proposal for use of base property. Authors of the NOI have participated in the Homeless Services Provider Working group. Atlanta TOUCH was selected for Group 1 that includes organizations whose Notice of Interest ('NOI") did not provide clear evidence of the capacity to implement the services proposed. In late 2007, Atlanta TOUCH was evicted from its Cascade Place location and has not been in contact with the MPLRA.

#### **Atlanta Union Mission**

The Homeless Service Provider ('HSP") Evaluation for Atlanta Union Mission acknowledged strong evidence that it was in alignment with emergent community priorities in regard to transitional housing and provided evidence of its financial capacity, program management capacity, collaborative capacity and project sustainability. AUM provided evidence for all categories of the NOI checklist with ample evidence of experience working with the homeless. AUM has provided essential services to the homeless for many years. AUM was selected for Group 3 that includes organizations whose Notice of Interest ('NOI") provided clear evidence of the capacity to implement the services proposed and to provide or secure the capital and operating resources needed to deliver the programs proposed in the NOI. AUM was also a regular participant in the working group.

The disconnect that led to the ultimate rejection of the AUM proposal began shortly after the application was received. AUM's Chief Operating Officer submitted the NOI and attended the first few meetings but, soon thereafter, left AUM along with other members of his staff. To our knowledge, no other representative attended subsequent meetings. Not long following the March 26 meeting of the Regional Commission on Homelessness ("RCH") where AUM was deemed eligible, the RCH began a push to include the 140 unit barracks facility in the overall homeless submission. This effort was in direct conflict with the intent of the LRA's Reuse and Design Committee that rejected the use of the barracks for transitional or low-cost housing due to the resulting high concentration of homeless individuals in a single location and planned use of the barracks area for mixed housing. In an effort to soften the labeling of the barracks usage and, perhaps, reach a compromise with the R&D Committee, the RCH asked a representative of AUM if he would agree to shift the focus of the AUM NOI to "employment housing" rather than transitional housing. AUM

agreed, although there was no written confirmation of any change. Ultimately, the RCH could not convince the R&D Committee or the MPLRA to adopt the usage of the barracks for homeless occupancy. A compromise recommendation was approved that allocates \$9.5 million for the construction of a 125-bed homeless accommodation off-site. The off-site accommodation was better suited for PRI, Inc., another homeless provider that specialized in this type of project. Because of AUM's identification with the barracks and PRI's suitability for the compromise off-site facility, AUM was not identified with or selected to participate in an on-base project.

#### **Furniture Bank of Metro Atlanta**

The Homeless Service Provider ('HSP") Evaluation for Furniture Bank indicated that it was in alignment with emergent community priorities in regard to warehousing and office space for providers and provided evidence of its financial capacity, program management capacity and project sustainability. Furniture Bank was selected for Group 3 that includes organizations whose Notice of Interest ('NOI") provided clear evidence of the capacity to implement the services proposed and to provide or secure the capital and operating resources needed to deliver the programs proposed in the NOI. Furniture Bank was also a regular participant in the working group. As the RCH and the MPLRA were formulating their proposal, Furniture Bank was asked to consider occupying warehouse space on the facility under a lease. The warehousing that was targeted by Furniture Bank was located in an area being planned for mixed-use redevelopment. The proposal to Furniture Bank would have given them free use of the warehousing improvements for 5 years or more as the project developed. After considering the proposal, Furniture Bank declined and withdrew from consideration.

## Hillside Chapel and Truth Center, Inc.

An NOI was received from Hillside on September 25, 2006 but initially it was unclear if it was interested in a homeless assistance transfer or a public benefit transfer. The NOI never mentioned serving the homeless. The proposal was for a Learning Center to meet the needs of working parents. After a January 17, 2007 meeting with the COO of the Hillside Chapel, it was determined that Hillside's proposal was not intended for the homeless.

## **Hosea Feed the Hungry**

The Homeless Service Provider ('HSP") Evaluation for Hosea Feed the Hungry ("HFH") indicated that it was in alignment with emergent community priorities in regard to transitional housing and provided evidence of its financial capacity, program management capacity, collaborative capacity and project sustainability but provided no business plan and no evidence of experience providing transitional housing. HFH was selected for Group 3 that includes organizations

whose Notice of Interest ('NOI") provided clear evidence of the capacity to implement the services proposed and to provide or secure the capital and operating resources needed to deliver the programs proposed in the NOI. HFH did not participate in the working group. Many attempts by the MPLRA were made to contact HFH to coordinate its inclusion and participation in the homeless provider recommendation without success.

## Isaiah 58 Ministries, Inc.

The Homeless Service Provider ('HSP") Evaluation for Isaiah 58 Ministries, Inc. ("Isaiah") indicated a track record that was in alignment with an emergent community priority in regard to transitional housing but no evidence was provided to determine financial, program or collaborative capacity. No evidence of need, financial plan or organization was provided. No evidence of a proven track record working with the homeless was provided. No realistic or financially feasible plan was presented by representatives from Isaiah. Isaiah was selected for Group 1 that includes organizations whose Notice of Interest ('NOI") did not provide clear evidence of the capacity to implement the services proposed.

# **Odyssey Community Concerns**

The Homeless Service Provider ('HSP") Evaluation for Odyssey Community Concerns indicated an alignment with the Regional Commission on Homelessness' 10 year plan and has a proven track record of expertise in offering successful programs but offered no evidence of a strong financial history, diverse funding streams, or capacity to develop the type of resources needed for the proposed program. No evidence of need, financial plan, organization or time assessment was provided. No evidence of its alignment with emergent community priorities was exhibited. Odyssey Community Concerns was initially selected for Group 3 that includes organizations whose Notice of Interest ('NOI") provided clear evidence of the capacity to implement the services proposed and to provide or secure the capital and operating resources needed to deliver the programs proposed in the NOI. Many attempts by the MPLRA were made to contact Odyssey to coordinate its inclusion and participation in the homeless provider recommendation without success. A representative of Odyssev eventually responded that the agency had been overwhelmed with work and could not participate.

## **People Helping Strangers**

The Homeless Service Provider ('HSP") Evaluation for People Helping Strangers ("PHS") that was in alignment with an emergent community priority in regard to the RCH 10 year program but little additional evidence was provided. No evidence was provided to determine financial, program or collaborative capacity. No evidence of need, financial plan or organization was provided. No evidence of any track record working with the homeless was provided. No realistic or

financially feasible plan was presented. PHS essentially wanted to create a "resort" based on plans for a seaside development that would include a television station for occupancy by the homeless. The MPLRA continuously interacted and responded to PHS but its principal could not seem to grasp that her proposal was not feasible. PHS was selected for Group 1 that includes organizations whose Notice of Interest ('NOI") did not provide clear evidence of the capacity to implement the services proposed.

## **Regional Commission on Homelessness**

The Homeless Service Provider ('HSP") Evaluation for the Regional Commission on Homelessness "(RCH") indicated that it was in alignment with emergent community priorities in regard to transitional housing, permanent supportive housing, clinic services and treatments centers and provided evidence of its financial capacity, program management capacity, collaborative capacity and project sustainability. RCH was selected for Group 3 that includes organizations whose Notice of Interest ('NOI") provided clear evidence of the capacity to implement the services proposed and to provide or secure the capital and operating resources needed to deliver the programs proposed in the NOI. Early in the process, it was recognized that the RCH was a supportive organization and its intent was to enable qualified and capable homeless service providers in their efforts to provide the proposed housing and services at Fort McPherson. The MPLRA began to focus on the need for a Homeless Provider Coalition Consultant and the role of the Regional Homeless Commission in the screening process. The consultant was being retained to guide, facilitate and support, on behalf of the LRA, the activities and deliberations of the group of selected homeless providers identified as the "Coalition". A key factor in this approach to the homeless screening process was the willingness of the Regional Commission on Homelessness to serve as the "convening entity" and guide the "Coalition" through the process by forming an advisory group and validating the Coalition members.

#### Southside Medical Center

The Homeless Service Provider ('HSP") Evaluation for Southside Medical Center indicated that it was in alignment with emergent community priorities in regard to transitional housing but it provided no evidence of its financial plan, organization or organizational capacity to carry out the program. Evidence was unclear on its capacity to coordinate and the physical requirements of its proposal. Southside provided evidence of it track record working with the homeless but no evidence was provided of a history of delivering services related to those listed in its application. No evidence was provided in regard to project sustainability. Southside was selected for Group 3 that includes organizations whose Notice of Interest ('NOI") provided clear evidence of the capacity to implement the services proposed and to provide or secure the capital and operating resources needed to deliver the programs proposed in the NOI. Southside did not participate in the

working group. Many attempts by the MPLRA were made to contact Southside to coordinate its inclusion and participation in the homeless provider recommendation without success.

## T. D. James Junior Academy

The Homeless Service Provider ('HSP") Evaluation for T. D. James Academy indicated that the proposed program does not align with any of the emergent community priorities and little information was provided as regards the questions asked in the request for NOI's. No evidence was provided in regard to a description of need, coordination, physical requirements or financial plan. T. D. James Academy provided no evidence of experience working with the homeless and no evidence that it has the ability to finance or develop resources to implement the proposed programs. T. D. James has not been involved in the working group. T. D. James was selected for Group 1 that includes organizations whose Notice of Interest ('NOI") did not provide clear evidence of the capacity to implement the services proposed.

#### **Teens At Work**

An NOI was received from Teens At Work on September 22, 2006 but initially it was unclear if it was interested in a homeless assistance transfer or a public benefit transfer. The NOI never mentioned serving the homeless. The proposal was for structured after-school activities for children and youth. After a January 18, 2007 meeting with the executive director, it was determined that Teens At Work's proposal was not intended for the homeless.

The following ten (10) Notice of Interest participants were selected and recommended for participation in the McPherson Homeless Assistance Plan. As noted in our original application, and as supplemented by the revised tables attached hereto, the McPherson Homeless Assistance Plan was designed to fill critical gaps in Atlanta's Continuum of Care.

## **CHRIS Kids**

The Homeless Service Provider ('HSP") Evaluation for CHRIS Kids indicated that it was in alignment with emergent community priorities in regard to transitional housing and provided evidence of its financial capacity and project sustainability. CHRIS Kids did not present strong evidence of its ability to coordinate with other homeless assistance programs. CHRIS Kids was selected for Group 3 that includes organizations whose Notice of Interest ('NOI") provided clear evidence of the capacity to implement the services proposed and to provide or secure the capital and operating resources needed to deliver the programs proposed in the NOI.

## **East Point Community Action Team**

The Homeless Service Provider ('HSP") Evaluation for EP-CAT indicated that it was in alignment with emergent community priorities in regard to transitional housing and provided a proven record of expertise in offering successful programs and delivering services. It did not provide audited financials, a financial plan or other evidence regarding capacity, collaboration or financial sustainability. EP-CAT was selected for Group 2 that includes organizations whose Notice of Interest ('NOI") provided some evidence of the capacity to implement the services proposed in partnership with Group 3 providers, which collaboration will be required in the implementation phase. EP-Cat was also a regular participant in the working group.

## **Genesis Shelter, Inc./Community Advanced Practice Nurses**

The Homeless Service Provider ('HSP") Evaluation for Genesis Shelter, Inc. and Community Advanced Practice Nurses indicated that it was in alignment with emergent community priorities in regard to transitional housing, clinical services and provided evidence of its financial capacity, program management capacity, collaborative capacity and project sustainability. Genesis Shelter, Inc. and CAPN were selected for Group 3 that includes organizations whose Notice of Interest ('NOI") provided clear evidence of the capacity to implement the services proposed and to provide or secure the capital and operating resources needed to deliver the programs proposed in the NOI. Genesis and CAPN were also regular participants in the working group.

#### Jerusalem House

The Homeless Service Provider ('HSP") Evaluation for Jerusalem House indicated that it was in alignment with emergent community priorities in regard to permanent supportive housing and provided evidence of its financial capacity, program management capacity, collaborative capacity and project sustainability. Jerusalem House was selected for Group 3 that includes organizations whose Notice of Interest ('NOI") provided clear evidence of the capacity to implement the services proposed and to provide or secure the capital and operating resources needed to deliver the programs proposed in the NOI. Jerusalem House was also a regular participant in the working group.

# St. Joseph's Mercy Care Services

The Homeless Service Provider ('HSP") Evaluation for St. Joseph's indicated that it was in alignment with emergent community priorities in regard to clinic services and provided evidence of its financial capacity, program management capacity, collaborative capacity and project sustainability. St. Joseph's was selected for Group 3 that includes organizations whose Notice of Interest ('NOI") provided

clear evidence of the capacity to implement the services proposed and to provide or secure the capital and operating resources needed to deliver the programs proposed in the NOI. St. Joseph's was also a regular participant in the working group.

## **Progressive Redevelopment Inc.**

The Homeless Service Provider ('HSP") Evaluation for Progressive Redevelopment, Inc. indicated that it was in alignment with emergent community priorities in regard to permanent supportive housing and provided evidence of its financial capacity, program management capacity, collaborative capacity and project sustainability. Progressive Redevelopment was selected for Group 3 that includes organizations whose Notice of Interest ('NOI") provided clear evidence of the capacity to implement the services proposed and to provide or secure the capital and operating resources needed to deliver the programs proposed in the NOI. PRI, Inc. was also a regular participant in the working group.

#### Samaritan House of Atlanta

The Homeless Service Provider ('HSP") Evaluation for Samaritan House indicated that it was in alignment with emergent community priorities in regard to warehousing and office space for providers and provided evidence of its financial capacity, program management capacity, collaborative capacity and project sustainability. Samaritan House was selected for Group 3 that includes organizations whose Notice of Interest ('NOI") provided clear evidence of the capacity to implement the services proposed and to provide or secure the capital and operating resources needed to deliver the programs proposed in the NOI. Samaritan House was also a regular participant in the working group.

## The Sullivan Center

The Homeless Service Provider ('HSP") Evaluation for Sullivan Center indicated that it was in alignment with emergent community priorities in regard to transitional housing and warehousing and office space for providers. Sullivan Center provided evidence of its program management capacity, collaborative capacity and project sustainability. Sullivan Center was selected for Group 2 that includes organizations whose Notice of Interest ('NOI") provided some evidence of the capacity to implement the services proposed in partnership with Group 3 providers which collaboration will be required in the implementation phase. Sullivan Center was also a regular participant in the working group.

#### Traveler's Aid

The Homeless Service Provider ('HSP") Evaluation for Traveler's Aid indicated that it was in alignment with emergent community priorities in regard to warehousing and office space for providers and provided evidence of its financial

capacity, program management capacity, collaborative capacity and project sustainability. Traveler's Aid was selected for Group 3 that includes organizations whose Notice of Interest ('NOI") provided clear evidence of the capacity to implement the services proposed and to provide or secure the capital and operating resources needed to deliver the programs proposed in the NOI. Traveler's Aid was also a regular participant in the working group.